- MINUTES -

Liaison Committee KC District Corps of Engineers ● ACEC/MO ● ACEC/KS

Friday, 13 April 2018 - 10:00 AM to 1:00 PM Location: HNTB Corporation Kansas City, MO

The meeting was convened at 10:00 a.m. In attendance:

KC Corps:	ACEC/MO:	ACEC/KS:
Rex Ostrander	Jess Commerford	Eric Cenovich
John Holm	John Denlinger	Eric Reed
Jim Turner	Diane Heckemeyer (for John	Rick Worrell & Jason Davis (for
Tim Kurgan	Frerking)	Les Hamilton)
Justin Hughes	Roland Hauck (for Jessica	Sheryl Gallagher (for Matt
-	Borries)	McQuality)
	Tom Poer, Co-Chair	Jason Sweet, Co-Chair

- 1. USACE Topic: Budget, Supplemental, and Leadership Priorities Rex Ostrander
 - Budget approved towards Border Wall
 - o SWD is engaged with SWF as Lead
 - o NWK to provide some, undefined, support
 - Storm Supplemental
 - o \$17B supplemental is largest ever
 - o NWK piece unclear right now
 - o Possible involvement with Houston dams
 - Infrastructure Bill
 - NWK role also unclear
 - o Large Backlog with dams that could see some funding
 - LTG Semonite, USACE Commander Priorities
 - o Aggressively pursuing reforms on how the USACE does thing
 - Execution
 - Create a reasonable schedule then execute
 - Tasked Gen Spellman, NWD, with defining process
 - Knowledge Management
 - Retain Knowledge, Make it Available
 - Lessons Learned
 - Asking ACEC how we do it
 - o Build Engineering Technical Capacity
 - o Reform Hiring

- Construction Management Career Paths
 - Expand across DoD
- Streamline Procurement
 - Speed is focus
- o Interagency/International Support
- Upgrade Infrastructure
 - Large backlog
- USACE Branding
 - Public perception
 - Regulatory reform and project pace
- Contracting Process
 - Accept some risk
- IT Support
- Training
 - Too much? Outdated?
- Delivering small projects
 - Investigate standards applied
 - >\$100M Standards do not apply to \$5M projects
- Spellman Priorities (leaving NWD 15 May for HQ, Deputy Commanding General for CW)
 - Transition for Sr Leadership
 - o Safety Culture
 - MO River Recovery Program
- Guttormsen
 - Execution
 - o Be Ready
 - Take care of people
 - Retention
 - Communication
- 2. KS Legislative Update Rick Worrell
 - Infrastructure Program
 - o KS Public /Private Funding topic of discussion
 - Fed/State match currently 80/20 split
 - Proposed to flip, but that could change
 - · Education is dominating discussion in Topeka
 - Water funding proposal out of Committee
 - o \$100M
 - o Question: Will education put water on back-burner?
- 3. USACE Program Brief Tim Kurgan (see attached briefing)
- 4. ACEC Study of Consulting Costs Jason Sweet
- 5. ACEC KS & MO Survey Development on Selection and Debriefing (see attached draft)

Additional questions and topics discussed for consideration:

Define debrief methods

- o Is there a preferred method?
- Separate clear from fair
 - Two different questions
- Add question about timeliness
- Ask firm size
 - Provide ranges to retain anonymity
- Consider how to ask about DBE Designations
 - o Should that be asked?
- Include survey introduction
 - o Remove barriers to entry into Federal market
- Question about utilization of contracts?
- Target survey responses and summary at next quarterly meeting
- 6. ACEC MO Legislative Update (Infrastructure Bill and Nation's Water Infrastructure attached)
- 7. Partnering Agreement (see attached National and Local versions)
 - Questions about how USACE ACEC Partnership is to accomplish some items listed.
 - USACE does have some interest in signing a partnership agreement.
 - o Need to run it by others in District
- 8. Date and location of next committee meeting set for 13 July 2018 at USACE KC.

US ARMY CORPS OF ENGINEERS KANSAS CITY DISTRICT PROGRAMS

Rex W. Ostrander, P.E., PMP
Deputy for Project Management
Kansas City District
13 APR 18

"The views, opinions and findings contained in this report are those of the authors(s) and should not be construed as an official Department of the Army position, policy or decision, unless so designated by other official documentation."





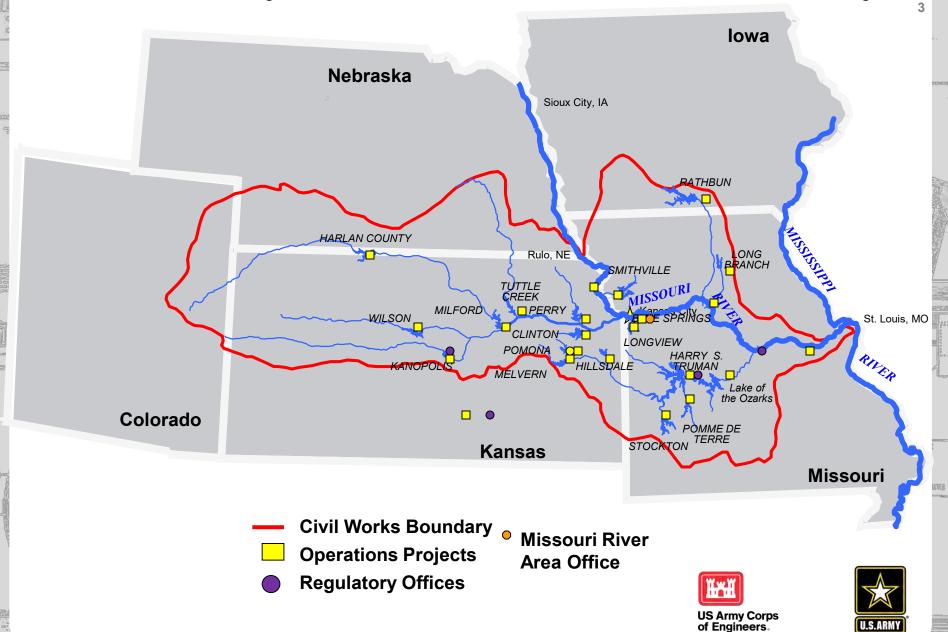
AGENDA

- Kansas City District Missions
- Program Trends
- Civil Works Priorities
- Military Program Priorities
- Environmental Program Priorities
- Questions / Discussion

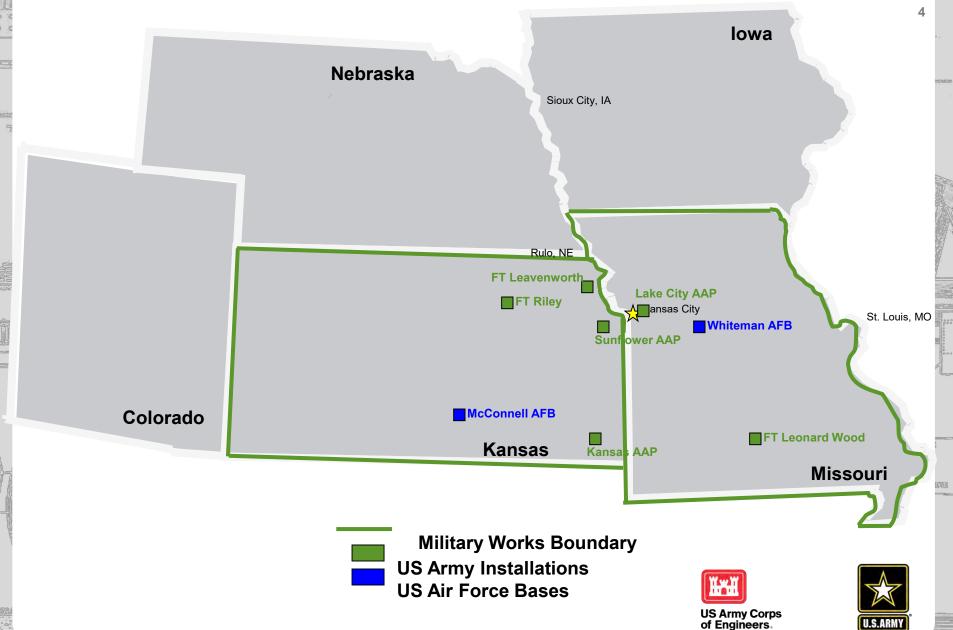


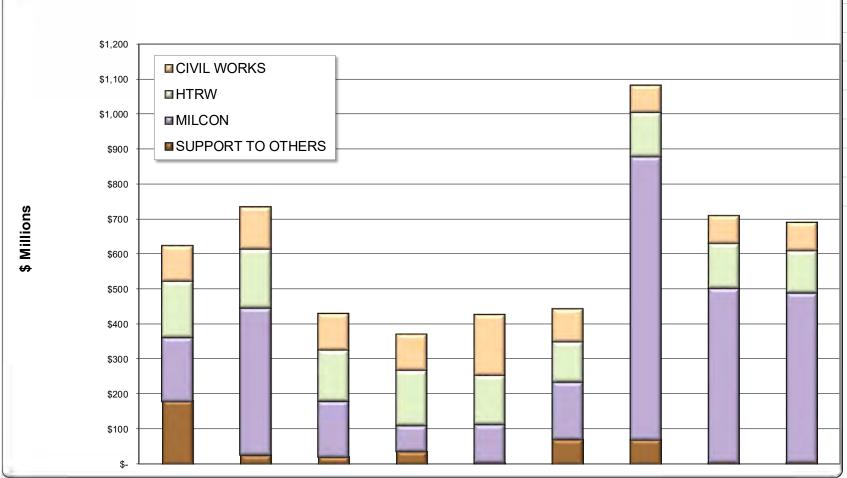


Kansas City District - Civil Works Boundary



Kansas City District – Military Boundary





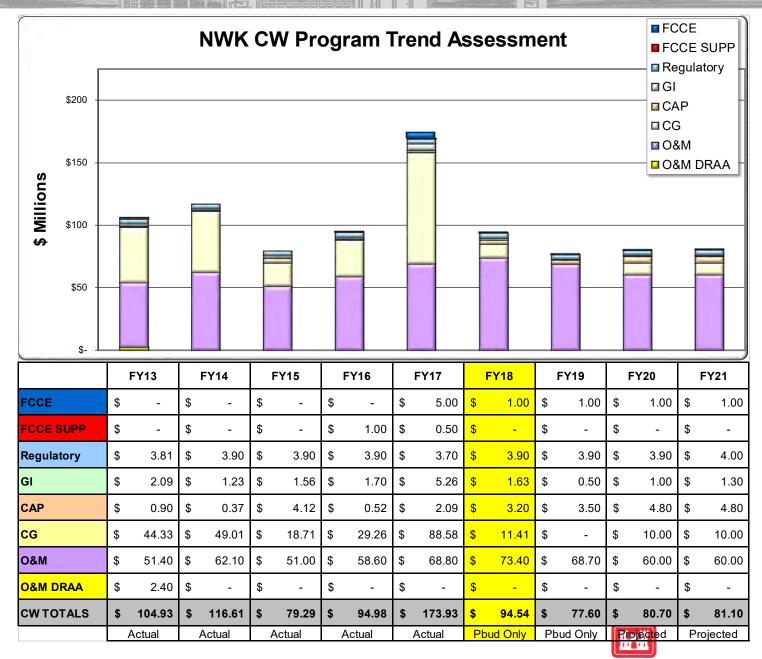
	FY13	FY14	FY15		FY16		FY17		FY18		FY19		FY20		FY21	
CIVIL WORKS	\$ 102.68	\$ 121.56	\$	104.80	\$	103.79	\$	173.93	\$	94.54	\$	77.60	\$	80.70	\$	81.10
HTRW	\$ 160.08	\$ 167.40	\$	145.80	\$	158.58	\$	140.85	\$	114.65	\$	127.00	\$	127.50	\$	122.20
MILCON	\$ 183.20	\$ 420.22	\$	158.89	\$	74.05	\$	108.80	\$	164.48	\$	807.23	\$	497.72	\$	483.52
SUPPORT TO OTHERS	\$ 179.00	\$ 26.48	\$	21.60	\$	36.54	\$	4.41	\$	70.92	\$	70.30	\$	4.80	\$	4.80
TOTALS	\$ 624.96	\$ 735.66	\$	431.09	\$	372.96	\$	428.49	\$	444.59	\$	1,082.13	\$	710.72	\$	691.62

NWK FY18 SMALL BUSINESS PROGRAM

	USACE Goals	NWK Targets	Projected	FY 2018 Actual as of MAR 5, 2018
Small Dis. Bus.	14.49%	14.10%	\$ 56.30M	\$ 26.30M (32.31%)
Women-Owned	3.10%	0.95%	\$ 3.81M	\$ 1.54M (1.41%)
HubZone	3.45%	0.25%	\$ 1.00M	\$ 299K (0.37%)
SDVOSB	4.95%	7.00%	\$ 27.94M	\$ 5.96M (7.32%)
Small Business	32.31%	30.53%	\$ 121.89M	\$ 34.65M (42.55%)
Large Bus.		69.47%	\$ 277.31M	\$ 81.43M (57.45%)
Total Contract Dollars		100.00%	\$ 399.20M	\$ 46.78M (100.00%)









US Army Corps of Engineers.

Civil Works Priorities FY18

- Grand River Basin GI Study
- Flood Control and Coastal Emergency Contract (FCCE) Awards
 - Federal Levees: MRLS 512-513R
 - Non Fed Levees: Mo Valley, Sugar Tree Bottoms, Morrison, A-1, Labadie 4,5
 &6, Berger, Cambridge, and Northeast Saline
- St Joseph, MO L455 Construction Contract
- MRRP Interception Rearing Complex Contracts
- Truman Lake: SCADA & relay upgrades, air handling units replacement, install waterstop at monolith joints 7/8, install waterstop at monolith joints 9/10 and repair joint 11/12
- Other Lake Projects: Pomona Bridge Painting, Tuttle Creek Gate Controls, Kanopolis Rock/Sediment Removal, Kanopolis Trash Racks, Long Branch Tower Structural Repairs





CIVIL CONTRACT STATUS

AE IDIQ's

- Five Planning and Design Services contracts
 - Expire late 2018/early 2019
 - Replacement contracts to be procured in FY18
- Two Mapping and Surveying contracts
 - Expire mid-2019
- One Geotech Lab contract
 - Expires mid-2019

Two RMC AE Support Contracts

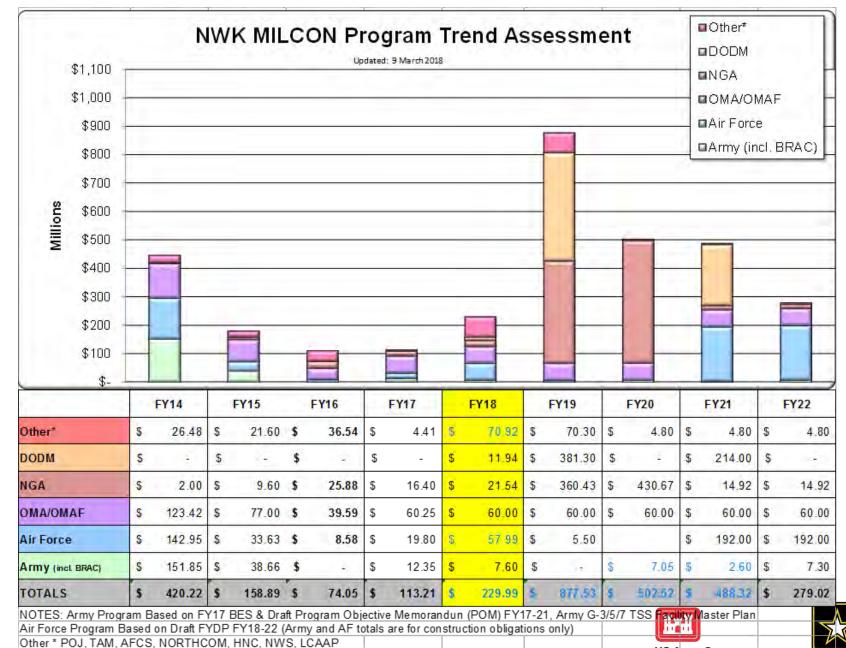
- Expired Jan 2018
- Currently procuring 1 SATOC contract with anticipated award in 3QFY18

MATOC's

- Four Missouri River BSNP contracts
 - Expired Aug 2017
 - Replacement contract procurement in process with anticipated award in 2QFY18







US Army Corps of Engineers

U.S.ARMY

Military Programs Priorities FY18

- Next NGA West (N2W) Program
- Ft. Leonard Wood Hospital
- AF& Army MILCON Support
- AF& Army SRM/OMA Support
- Newly Planned Contract Tools





NEXT NGA WEST (N2W) PROGRAM

Program Scope: Total Program Amount ~ \$1B

- NGA Replacement Facility in North St Louis
- Primary Facility 712,000 sf Secure Analytics

Design: Design-Build RFP under development

Construction Acquisition: Design-Build (2-Phase Selection)

Phase 2 Solicitation

Apr 2018

Phase 2 Selection

Mar 2019

Ancillary Contracts:

Construction Management Services: 3 Small Business IDIQs
 Advertised 19 MAR 18

Small Business Acquisition:

- Integrated Project Office (IPO) (FY19)
- Access Control Points (ACP), 2 each (FY21)
- Remote Inspection Facility (RIF) (FY21)
- Visitor Control Center (VCC) Surface Parking (FY2)
- Landscaping (FY23)



13

Ft. Leonard Wood Hospital

- PA amount is \$381.3M
- Five contracts anticipated:
 - <u>Contract One</u>. Design Build (Two Phase), Full & Open. Scope: Hospital (256K SF), Outpatient Clinic (188K SF), Central Utility Plant (CUP), Helipad, Generators, Roads, Rough Grading
 - <u>Contract Two</u>. Design Build (One Step), SATOC Task Order. Scope: Construct Temporary Helipad
 - <u>Contract Three</u>. Design Bid Build, Small Business Set-Aside. Scope: Site Improvements (prior to demolition)
 - <u>Contract Four</u>. Design Bid Build, Small Business Set-Aside. Scope: Demolition of existing Hospital & Outpatient Clinic, Including Hazardous Material Abatement & Material Recycling
 - <u>Contract Five</u>. Design Bid Build, Small Business Set-Aside: Site Improvements (following demolition) and Optical Fabrication Lab (Existing CUP Alteration)
- <u>Contract One</u>. Advertise Phase 1 RFP (Quals only) 6 Apr 18, Down-select (3 firms) 24 Aug 18, Advertise Phase 2 RFP 31 Jan 19, Award 27 Aug 19
- Contract Two. Advertise RFP 29 Jun 18, Award 30 Aug 18
- Contracts Three–Five. Future years





AF ARMY MILCON PROGRAM

Increased MILCON with AF and ARMY for FY2018 as compared to last few years. Forecasting ~ 7 actions (other than N2W and Hospital), value >\$80M

- WAFB FY16 Consolidated Stealth Ops DBB
 - UR 2 Phase solicitation Adv FEB 2018
- FR FY18 UMMCA Covered Storage Area DBB
- LWD FY17 Fire Station Renovation/Repurposing DBB
- LWD FY18 Blood Processing Center D/B
 - Seed project for \$95M SB MATOC Advertise FEB 2018
- LWD FY18 ECIP Heat/Power System DBB
- MAFB FY18 Combat Arms Facility DB
- KANG FY18 ERCIP Geothermal Bldgs 36, 37, 40, and 41 DB
 Next MEGA WAFB Weapons Storage Area Inc 1 in
 FY22, ~\$550M





SRM with AF and ARMY forecasted steady for FY2018 as compared to last few years. Forecasting ~40 actions, value >\$75M

Contract Tools: MATOCs, SATOCs, POCAs, AE's, JOCs Mission Focus:

- Historic Building Renovation
- Building Renovation/Repurposing
- Housing Repairs/Maintenance
- Repaving projects
- General infrastructure





MILITARY IDIQ CONTRACT STATUS

Construction

Small Business MATOC (\$95M)

- Phase I was advertised on 13 February
- Seed project award date is 27 August 2018

AE and Other Services

Value Engineering (\$9.5M)

- Re-advertised full and open on 9 FEB
- Award target is 31 May 2018

Military AE Design Services (\$9.5M)

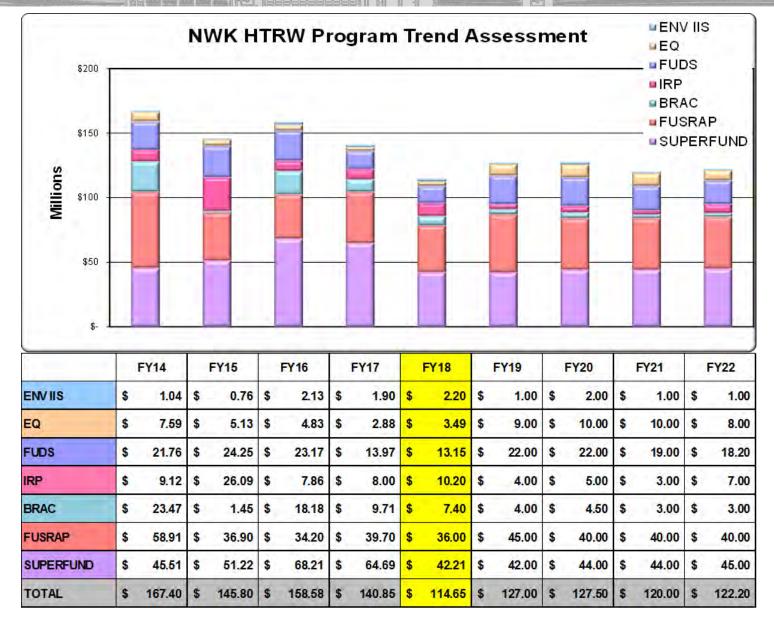
Award target is 1 May 2018

N2W Construction Management Services (\$9.5M)

- Synopsis will be issued by 19 March 18
- Award target is 27 September 2018











- FUDS FY18 Funding Plus-Up is a strong potential. Nationwide estimate is \$40M.
 Amount available to NWK and/or NWD is currently unknown.
- EPA FY18 Budget remains uncertain under new Administration.
 Nationwide Priority of Top 21 Sites Released by EPA Administrator.
 NWK providing direct support for 3 of the identified sites.
- EPA National Contracting Strategy.
- ✓ Long-Term: Impacts remain unknown. Fewer acquisitions possible for both investigation/design and remediation. Potential new FY18 projects identified for NWK execution by EPA R2.
- ✓ Short-Term: Kansas City District anticipates little impact to the current business practices currently in-place.
- Acquisitions: Continue to ensure adequate contracts (type & capacity) are inplace to execute environmental mission. Resource issues and changing contractual requirements have resulted in procurement delays pushing some actions into FY19.

^{*}Current and Proposed Acquisition Actions Are Detailed Below of Engineers.

In-Progress Acquisitions – AE Services (NAICS 541330)

- NWD MEGA Small Business A-E Services MATOC
 - \$12M value
 - Target of 3 firms
 - SF330s received and currently under evaluation
 - Anticipated Award: 4th QTR FY18
- NWD MEGA Unrestricted A-E Services Contracts MATOC
 - \$120M pool
 - Target of 5 firms
 - SF330s received and currently under evaluation
 - Anticipated Award: Aug 2018





<u>Upcoming Acquisitions – AE Services (NAICS 541330)</u>

- NWD MEGA HUBZone A-E Services MATOC
 - \$6M value
 - Target of 3 firms
 - Request for SF330s Anticipated: 4th QTR FY18
 - Anticipated Award: 3rd or 4th QTR FY19





Upcoming Acquisitions – PRACs (NAICS 562910)

- NWD MEGA Small Business PRAC MATOC
 - \$88.125M or \$176.25 value
 - Target of 5 or 10 firms
 - Anticipated Solicitation: TBD
 - Anticipated Award: Late FY19
- NWD MEGA SDVOSB PRAC MATOC
 - \$22.5M value
 - Target of 5 firms
 - Anticipated Solicitation: TBD
 - Anticipated Award: Late FY19





<u>Upcoming Acquisitions – PRACs (NAICS 562910)</u>

- Non-MEGA site specific SATOC for the Welsbach Superfund Site
 - \$100M value
 - Target of 1 firm
 - Anticipating set-aside for small business
 - Anticipated Solicitation: 2nd QTR FY19
 - Anticipated Award: 1st QTR FY20 Dependent on Project Requirements
- Non-MEGA 8(a) PRAC SATOC
 - \$4M value
 - Sole Source
 - Anticipated Award: TBD Likely FY19







COL Douglas Guttormsen District Engineer 816-389-3202

Rex Ostrander
Deputy for Project Management
816-389-3210





Arthur Saulsberry
Deputy for Small Business
816-389-3927







Melissa Corkill Chief Civil Works Branch 816-389-3697



Scott Young Chief Environmental Branch 816-389-3589







NWK Contracting Branch Contact: 816-389-381 http://www.nwk.usace.army.mil/BusinessWithUs/Contracting.aspx





Doing Business with the Kansas City District Corps of Engineers

- 1. NORTHWESTERN DIVISION CORPS OF ENGINEERS
- 2. KANSAS CITY DISTRICT, CORPS OF ENGINEERS
- 3. IS YOUR BUSINESS "SMALL?"
- 4. MARKET RESEARCH TO LOCATE OPPORTUNITIES:
- 5. PROCUREMENT TECHNICAL ASSISTANCE CENTERS:
- 6. MARKET RESEARCH AND REGISTRATION:
- 7. OPPORTUNITIES AS A SUBCONTRACTOR:
- 8. ARMY RESOURCES:
- 9. 52.204-11 REPORTING REQUIREMENTS ARRA:
- 10. PROCUREMENT TECHNICAL ASSISTANCE CENTERS:
- 11. A GUIDE TO WINNING FEDERAL CONTRACTS:
- 12. OPENING DOORS TO FEDERAL CONTRACTING OPPORTUNITIES:
- 13. ASSISTANCE IS OBTAINING FEDERAL CONTRACTS:

WWW.NWD.USACE.ARMY.MIL

WWW.NWK.USACE.ARMY.MIL

WWW.NAICS.COM

WWW.FEDBIZOPPS.GOV

HTTP://WWW.DLA.MIL/DB/PROCUREM.HTM

WWW.CCR.GOV

HTTP://WEB.SBA.GOV/SUBNET/

WWW.SELLINGTOARMY.INFO

HTTP://FARSITE.HILL.AF.MIL/VFFARA.HTM

WWW.DLA.MIL/DB/PROCUREM.HTM

WWW.SBA.GOV/TRAINING

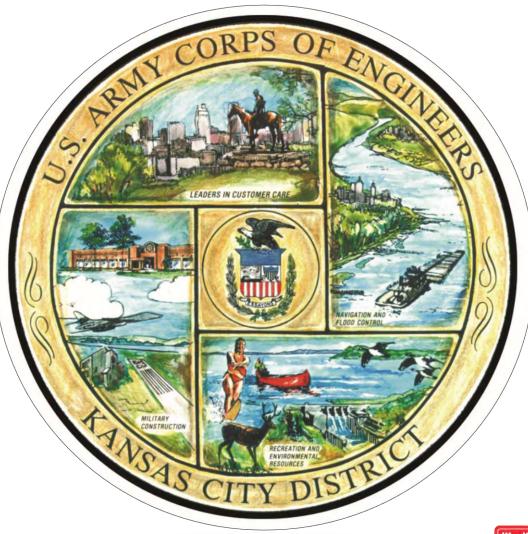
WWW.SBA.GOV/OPENINGDOORS

HTTP://WWW.OSDBU.GOV.OFFICES.HTML





QUESTIONS







ACRONYMS

MAFB

KANG

McConnell Air Force Base Kansas Army National Guard

GI CG CAP O&M FCCE MRLS MRRP RMC GUMP	General Investigations Construction General Continuing Authorities Program Operations and Maintenance Flood Control and Coastal Emergencies Missouri River Levee System Missouri River Recovery Program Risk Management Center Guidance Update Management Program	ECIP ERCIP HTRW IIS EQ FUDS IRP BRAC FUSRAP	Energy Conservation Investment program Energy Resilience and Conservation Investment Program Hazardous Toxic Radiologic Waste Interagency and International Services Environmental Quality Formerly Used Defense Sites Installation Restoration Program Base Realignment and Closure Formerly Used Sites Remedial Action
BSNP DODM NGA N2W OMA OMAF MILCON SRM	Bank Stabilization Navigation Program Department of Defense Medical National Geospatial-Intelligence Agency Next NGA West Operations and Maintenance Army Operations and Maintenance Air Force Military Construction Sustainment Restoration and Maintenance	EPA MEGA PRAC IDIQ MATOC SATOC POCA	Program Environmental Protection Agency Multiple Environmental Government Acquisition Preplace Remedial Action Contract Indefinite Delivery Indefinite Quantity Multiple Award Task Order Contract Single Award Task Order Contact Performance Oriented Construction
PA WAFB LWD	Program Amount Whiteman Air Force Base Fort Leonard Wood	JOC	Activities Contract Job Order Contract





DRAFT ACEC KS/MO Survey Questions

- Have you or your company ever participated in competition for contracts with US Army Corps of Engineers – Kansas City District (USACE NWK)?
 - o If "No", what has prevented you from doing so?
- I find contract announcements from USACE NWK to be clear on service requirements.
 - o Strongly Disagree Disagree Neutral Agree Strongly Agree
 - o Comments
- I find USACE NWK's selection criteria scoring to be clear and fair.
 - Strongly Disagree Disagree Neutral Agree Strongly Agree
 - o Comments
- I find debrief methods and information from USACE NWK are helpful in subsequent contract pursuits.
 - o Strongly Disagree Disagree Neutral Agree Strongly Agree
 - Comments
- What suggestions do you have for USACE NWK to improve their procurement process?



Investing in the Nation's Water Infrastructure

ISSUE

A key priority for ACEC's infrastructure agenda in 2018 is the passage of the Water Resources Development Act (WRDA). In addition to authorizing new Corps of Engineers projects to address flood control, navigation, water supply, ACEC urges Congress to include funding and financing mechanisms in WRDA to assist cities and local communities to address water and wastewater challenges that threaten human health and the environment, with particular emphasis on the expansion of EPA's State Revolving Fund (SRF) programs and the Water Infrastructure Finance and Innovation Act (WIFIA).

BACKGROUND

The extent of the nation's major water infrastructure needs is daunting. There is a backlog of over 1,000 water resources projects managed by the Corps of Engineers totaling \$96 billion, against a construction budget of less than \$2 billion a year. Addressing this funding deficit is critical to the nation's economic security. \$1.4 trillion worth of goods move through our ports each year, and 600 million tons of cargo valued at \$230 billion moves on the nation's inland waterways. According to a 2016 FEMA report, \$1 invested in flood protection yield \$8 in savings; annual flood damage prevented through Corps of Engineers projects is estimated to exceed \$67 billion.

For traditional water and wastewater projects, over \$600 billion is needed over the next 20 years to meet standards under the Clean Water and Safe Drinking Water Acts. In addition to protecting public health, investing in water infrastructure grows the economy: Every \$1 invested in water increases long-term GDP by \$6.35.

Congress should address this challenge through increased investments in the core federal programs that support water and wastewater infrastructure, including the SRF programs and USDA's rural water program. Congress should also pass legislation to reauthorize and expand WIFIA, which provides federal loans and loan guarantees to leverage additional investments in water, specifically:

- HR 4492/S 2329 to reauthorize WIFIA, boost authorized funding and streamline the program to enable the Corp of Engineers to use this financing mechanism; and,
- HR 4902/S 2364, to create a new WIFIA mechanism for the states to be administered through their SRF programs; \$1 billion invested over 5 years would generate \$50 billion for water projects.

Finally, Congress should oppose so-called "open competition" legislation (such as HR 5310) that impose new federal mandates on state/local governments and regulate engineering judgement. Decisions on pipes for water projects, for example, should be made by licensed engineers in consultation with water system clients, taking into consideration local conditions and system needs, and not imposed by Washington.

KEY POINTS

- Make passage of WRDA a priority for 2018 to authorize needed Corps water resources projects.
- Help communities invest in critical water/wastewater projects through increased funding for the SRF programs and passage of legislation (HR 4492/S 2329 and HR 4902/S 2329) to reauthorize and improve the WIFIA program.
- Oppose new materials mandates to ensure that engineers have maximum flexibility to work with water utility clients to design solutions best suited to meet system needs.

Senate Environment and Public Works

Republicans

John Barrasso (WY) Chairman

James Inhofe Shelley Moore Capito John Boozman Roger Wicker Deb Fischer Jerry Moran Mike Rounds Joni Ernst Dan Sulivan Richard Shelby

Democrats

Thomas Carper (DE) Ranking Member

Benjamin Cardin Bernard Sanders Sheldon Whitehouse Jeff Merkley Kirsten Gillibrand Cory Booker Edward Markey Tammy Duckworth Chris Van Hollen

House Transportation and Infrastructure Committee

Republicans

Bill Shuster (PA) Chairman

Don Young John Duncan Frank LoBiondo Sam Graves Duncan Hunter Eric "Rick" Crawford Lou Barletta Blake Farenthold **Bob Gibbs** Daniel Webster Jeff Denham Thomas Massie Mark Meadows Scott Perry Rodney Davis Mark Sanford Rob Woodall Tod Rokita John Katko Brian Babin Garret Graves Barbara Comstock David Rouzer Mike Bost Randy Weber Doug LaMalfa Bruce Westerman Lloyd Smucker Paul Mitchell John Faso Drew Ferguson Brian Mast

Democrats

Peter DeFazio (OR) Ranking Member

Eleanor Holmes Norton Eddie Bernice Johnson Elijah Cummings Rick Larsen Michael Capuano Grace Napolitano Dan Lipinski Steve Cohen Albio Sires John Garamendi Hank Johnson, Jr. André Carson Richard Nolan Dina Titus Sean Patrick Maloney Elizabeth Esty Lois Frankel Cheri Bustos Jared Huffman Julia Brownley Frederica Wilson Donald Payne Alan Lowenthal Brenda Lawrence Mark DeSaulnier Stacey Plaskett



A National Infrastructure Plan

ISSUE

Investing in the nation's critical infrastructure has attracted strong, bipartisan support in Congress over the years. The President's support for infrastructure as a key piece of his agenda has created a unique opportunity in 2017 to pass legislation that will enhance the nation's transportation, water, energy, and communications infrastructure, while creating jobs and boosting competitiveness in the global market-place. ACEC urges Congress to enact a bold infrastructure package that includes (a) robust funding for core federal programs, (b) innovative financing mechanisms to promote Public-Private Partnerships (P3s), with provisions to encourage the use of U.S. engineering firms, and (c) responsible regulatory reforms to facilitate efficient project delivery.

BACKGROUND

Congress has supported a series of bipartisan infrastructure bills in recent years – including the FAST Act, WRRDA, and the WIIN Act – to reauthorize and expand federal programs and funding for the nation's transportation and water systems.

Despite these successes, our nation's infrastructure remains severely deficient and underfunded. According to the USDOT, improving the condition and performance of highways and bridges requires \$142 billion annually from all levels of government; we currently invest approximately \$105 billion. For public transit, current investment totals \$17 billion per year, while the cost of preservation and expansion needs is 50% higher. Airports have identified \$100 billion in capital needs over the next 5 years, while current funding sources only provide for half of that total.

For water and wastewater, the EPA and the Government Accountability Office (GAO) have documented over \$500 billion in funding shortfalls over the next 20 years.

Problems with inadequate funding are compounded by regulatory uncertainties which drive up costs and delay the safety, environmental, and economic benefits of investment. Congress has made progress in passing bipartisan reforms in recent years to streamline regulatory reviews for projects, but more can be done to advance responsible reforms to promote more efficient project delivery.

A more efficient and streamlined regulatory process will also be needed to facilitate new investments in energy infrastructure – such as pipelines and electricity transmission – estimated to be \$30 billion annually over the next 3 to 5 years. Reforms such as establishing a lead agency for permit reviews and expediting the permitting process will help to modernize the nation's energy system.

KEY POINTS

- A national infrastructure plan should combine incentives to promote private investment, such as taxpreferred financing, with additional investments in core federal programs that support road, bridge, transit, airport, water and wastewater, and other critical needs throughout the country.
- Congress should promote the use of U.S. engineering firms on P3 projects, and additional direct funding should be allocated through existing programs to ensure effectiveness and efficiency.
- Congress must include a long-term, sustainable solution for the Highway Trust Fund, which will be depleted again in 2020. More than \$140 billion has been transferred into the HTF since 2008 because of the failure to address systemic funding shortfalls with real revenue solutions.
- Federal investments should be coupled with reforms to streamline reviews and permitting for infrastructure and energy projects.

Senate Committee on Commerce, Science, & Transportation

Senate Committee on Environment & Public Works

Republicans

John Thune (SD) Chairman

Roger Wicker (MS)
Roy Blunt (MO)
Ted Cruz (TX)
Deb Fischer (NE)
Jerry Moran (KS)
Dan Sullivan (AK)
Dean Heller (NV)
Jim Inhofe (OK)
Mike Lee (UT)
Ron Johnson (WI)
Shelley Moore Capito (WV)
Cory Gardner (CO)
Todd Young (IN)

Democrats

Bill Nelson (FL) Ranking Member

Maria Cantwell (WA)
Amy Klobuchar (MN)
Richard Blumenthal (CT)
Brian Schatz (HI)
Edward Markey (MA)
Cory Booker (NJ)
Tom Udall (NM)
Gary Peters (MI)
Tammy Baldwin (WI)
Tammy Duckworth (IL)
Maggie Hassan (NH)
Catherine Cortez Masto (NV)

Republicans

John Barrasso (WY) Chairman

Jim Inhofe (OK)
Shelley Moore Capito (WV)
John Boozman (AR)
Roger Wicker (MS)
Deb Fischer (NE)
Jerry Moran (KS)
Mike Rounds (SD)
Joni Ernst (IA)
Dan Sullivan (AK)
Richard Shelby (AL)

Democrats

Tom Carper (DE) Ranking Member

Ben Cardin (MD)
Bernie Sanders (I-VT)
Sheldon Whitehouse (RI)
Jeff Merkley (OR)
Kirsten Gillibrand (NY)
Cory Booker (NJ)
Edward Markey (MA)
Tammy Duckworth (IL)
Kamala Harris (CA)

House Committee on Transportation & Infrastructure

Republicans

Bill Shuster (PA) Chairman

Don Young (AK) John Duncan (TN) Frank LoBiondo (NJ) Sam Graves (MO) Duncan Hunter (CA) Rick Crawford (AR) Lou Barletta (PA) Blake Farenthold (TX) Bob Gibbs (OH) Daniel Webster (FL) Jeff Denham (CA) Thomas Massie (KY) Mark Meadows (NC) Scott Perry (PA) Rodney Davis (IL) Mark Sanford (SC) Rob Woodall (GA) Todd Rokita (IN) John Katko (NY) Brian Babin (TX) Garret Graves (LA) Barbara Comstock (VA) David Rouzer (NC) Mike Bost (IL) Randy Weber (TX) Doug LaMalfa (CA) Bruce Westerman (AR) Lloyd Smucker (PA) Paul Mitchell (MI) John Faso (NY) Drew Ferguson (GA) Brian Mast (FL)

Jason Lewis (MN)

Democrats

Peter DeFazio (OR) Ranking Member

Eleanor Holmes Norton (DC) Jerrold Nadler (NY) Eddie Bernice Johnson (TX) Elijah Cummings (MD) Rick Larsen (WA) Michael Capuano (MA) Grace Napolitano (CA) Daniel Lipinski (IL) Steve Cohen (TN) Albio Sires (NJ) John Garamendi (CA) Hank Johnson (GA) Andre Carson (IN) Rick Nolan (MN) Dina Titus (NV) Sean Patrick Maloney (NY) Elizabeth Esty (CT) Lois Frankel (FL) Cheri Bustos (IL) Jared Huffman (CA) Julia Brownley (CA) Frederica Wilson (FL) Donald Payne (NJ) Alan Lowenthal (CA) Brenda Lawrence (MI) Mark DeSaulnier (CA)





U. S. ARMY CORPS OF ENGINEERS AND AMERICAN COUNCIL OF ENGINEERING COMPANIES

PARTNERING AGREEMENT

The U.S. Army Corps of Engineers (USACE) and the American Council of Engineering Companies (ACEC) seek through this agreement to sustain a meaningful partnership between our organizations and among our member organizations. Our common purpose is to provide quality and responsive engineering and consulting services to the nation and the world.

Goals and Objectives of Our Partnering Agreement:

- Ensure an open and constructive dialogue between ACEC and USACE at all levels.
- Support the changing roles and needs of USACE and the engineering community.
- Foster an attitude that explores opportunities and strives to resolve issues in a win-win manner.
- Enhance professionalism and integrity throughout the design and construction industry.
- Promote improved business practices that enhance quality, value, sustainability, and a secure public infrastructure.
- Invest in the future by promoting training, continuing education, new technology, and research and development for design and construction of quality public infrastructure.
- Support qualifications-based selection for procurement of A/E services.
- Support the use of project delivery methods that best serve the public interest.
- Support a technically capable USACE and a strong U.S. engineering industry.
- Collaborate to expand U.S. business opportunities in the global marketplace.

This agreement is a framework for action to achieve the above goals and objectives. It updates the original partnering agreement signed on October 16, 1992, and last renewed on April 23, 2013. The agreement is hereby extended to May 2022, at which time it shall be reviewed to ensure that its goals and objectives are being pursued by both parties.

Agreed to this day, June 15, 2017

Todd T. Semonite	Sergio A. Pecori
Lieutenant General, U.S. Army	Chairman (2017-2018), ACEC
Commander, USACE	
Dr. Lorry D. McCallistor	David A. Raymand
Dr. Larry D. McCallister	David A. Raymond
Chief, Engineering and Construction	President and CEO, ACEC
Directorate of Civil Works	

U.S. ARMY CORPS OF ENGINEERS, KANSAS CITY DISTRICT, AMERICAN COUNCIL OF ENGINEERING COMPANIES OF MISSOURI, AMERICAN COUNCIL OF ENGINEERING COMPANIES OF KANSAS

PARTNERING AGREEMENT

The U.S. Army Corps of Engineers (USACE) and the American Council of Engineering Companies (ACEC) entered into a Partnering Agreement on March 12, 2001 to seek to sustain a meaningful partnership. This agreement between the U.S. Army Corps of Engineers, Kansas City District (Kansas City District), the American Council of Engineering Companies of Missouri (ACEC/MO), and the American Council of Engineering Companies of Kansas (ACEC/KS) implements that agreement at the local level. Our common purpose is to provide quality and responsive engineering and consulting services to the nation and the world with special emphasis on the mission of the Kansas City District, Corps of Engineers.

Goals and Objectives

- Ensure a cooperative dialogue between the Kansas City District, ACEC/MO, and ACEC/KS at all levels.
- Clarify and understand the changing roles of USACE and the private sector.
- Foster an attitude that explores opportunities and resolves issues.
- Enhance professionalism and integrity throughout the design and construction industry.
- Promote quality and value through improved business practices.
- Invest in the future by promoting new technology, continuing education, and research and development.
- Promote qualifications-based-selection procurement of A-E services.
- Promote the use of project delivery methods that best serve the public interest.
- Support a healthy USACE and a strong U.S. Engineering industry through engagement with the public, legislature, and key stakeholders.
- Collaborate to expand U.S. business opportunities in global marketplace.
- Improve communications and teamwork at all organizational levels.
- Promote outreach and encouragement of engineering education and involvement of youth.
- Improve communications / public relations associated with engineering accomplishments.

This agreement is a framework for action and it shall be reviewed annually (typically, at meeting following appointment of new members) to ensure that its objectives are being met.

Agreed to this day January 23, 2013

Colonel Anthony J. Hofmann

Bruce A. Wylie

Scott Heidner

Executive Director

District Commander

ACEC Missouri

ACEC Kansas